



## Q2 2015 HIGHLIGHTS

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- ♦ Increase of revenue and EBITDA
  - ♦ Revenue up 4% to €210m in Q2
  - ◆EBITDA up 13% to €73m in Q2 (35% margin)

- Key achievements
  - Growth of 30% at the International division
  - ♦ Improvement of Generalist France EBITDA margin
  - Reduction of net financial debt
  - Upcoming acquisition of HERC France & Spain





### BUSINESS OVERVIEW OF LOXAM

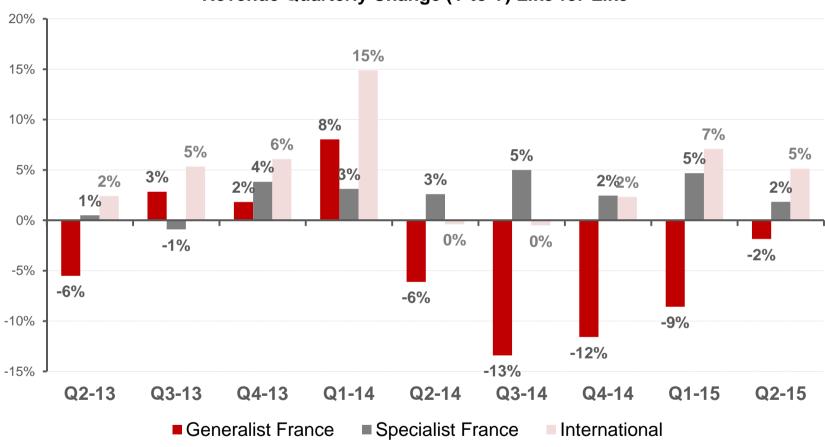
# ORGANIC GROWTH AT SPECIALIST AND INTERNATIONAL DIVISIONS







#### Revenue Quarterly Change (Y to Y) Like-for-Like



(a) "Like-for-like" means changes in revenues for the period indicated compared to the prior comparable period, excluding changes in the scope of consolidation



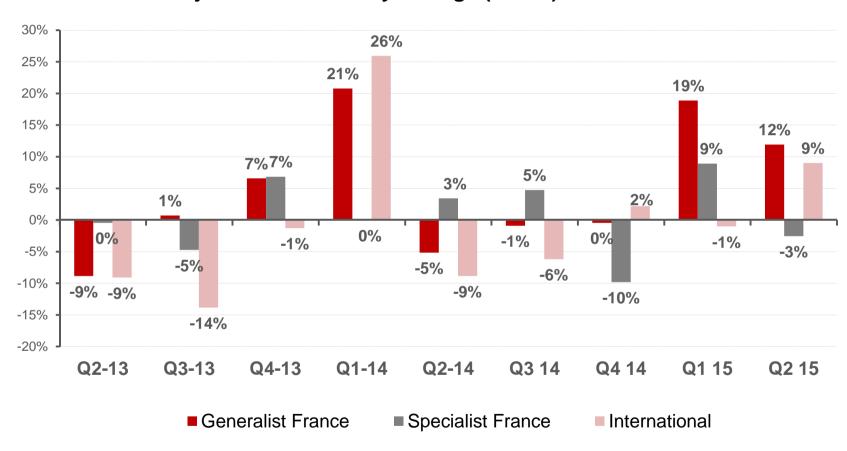
# STRONG INCREASE OF EBITDA IN GENERALIST AND INTERNATIONAL







#### Adj. EBITDA Quarterly Change (Y to Y) Like-for-Like



(a) "Like-for-like" means changes in revenues for the period indicated compared to the prior comparable period, excluding changes in the scope of consolidation



### GENERALIST FRANCE: EBITDA MARGIN IMPROVEMENT

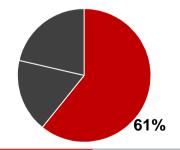






Key Figures			
	H1-2014	H1-2015	
Revenues	€ 257m	€ 244m	
Revenues evolution	+0.3%	-5.1%	
EBITDA	€ 73m	€ 84m	
EBITDA margin	28.5%	34.5%	
Nb of branches	432	400	
Headcount	3186	3021	

Share of H1-2015 group revenue



- Total revenue of €129m in Q2 2015, decreasing by 1.9%
- Consolidation of 11 branches during Q2
- Cost reduction measures boost EBITDA
- Defleeting



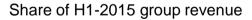
# SPECIALIST FRANCE: RESILIENCE OF REVENUE

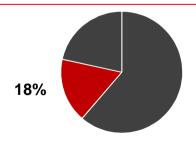






Key Figures			
	H1-2014	H1-2015	
Revenues	€ 68m	€ 70m	
Revenues Evolution	+2.8%	+3.2%	
EBITDA	€ 22m	€ 23m	
EBITDA margin	32.9%	32.6%	
Nb of branches	64	68	
Headcount	546	545	





- Total revenue up 2% to €36m
- Q2 EBITDA margin at 34% (vs 35% in Q2 2014)
- Branch openings weighing on profitability

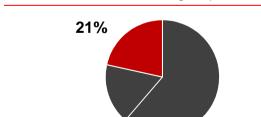
# INTERNATIONAL: REVENUE AND EBITDA GROWTH







Key Figures				
	H1-2014	H1-2015		
Revenues	€ 66m	€ 86m		
Revenues Evolution	+21.9%	+29.8%		
EBITDA	€ 15m	€ 19m		
EBITDA margin	22.1%	22.4%		
Nb of branches	99	143		
Headcount	695	987		



Share of H1-2015 group revenue

- Positive market environment
- Total revenue up by 2.5% (like-for-like, at constant exchange rate)
- ♦ EBITDA up by 9% like-for-like
- Acquisition in Morocco
- Workx integration process
- Brazil not consolidated

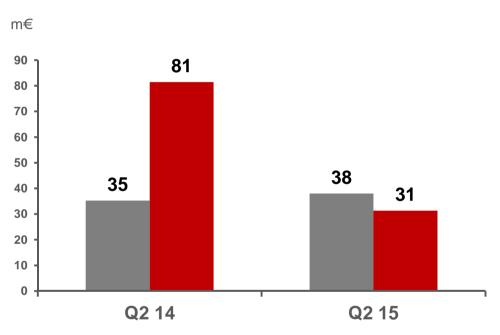
### REDUCED CAPEX







#### **Gross Fleet Capex and Disposals (€m)**



- Gross fleet Capex H1- 2015 :€53m (vs. €150m in H1-2014)
- Gross book value of divestments in H1-2015: €80m (vs. 63m in H1-2014)

- Gross book value of disposed fleet equipment
- Fleet Capex



## UPCOMING ACQUISITION OF HERC FRANCE & SPAIN

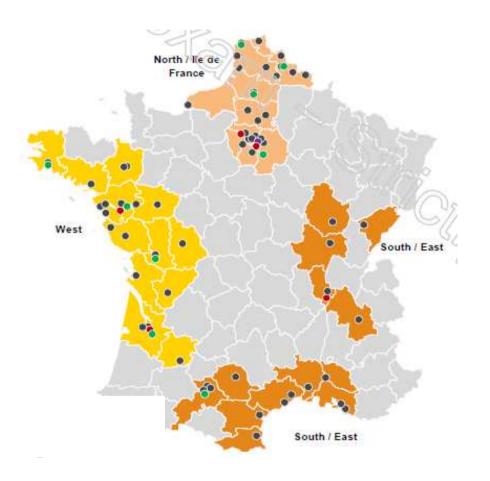






#### HERC France

- Network of 60 branches with significant presence in Paris, North and West regions
- Headcount: 525
- #3 player behind Loxam and Kiloutou, with an estimated market share of 2%
- Subsidiary created in 1987, with significant M&A build-up in the 90's
- Significant business in specialist rental: generator sets and modular buildings
- Head-office in Paris



## UPCOMING ACQUISITION OF HERC FRANCE & SPAIN







- Transaction rationale
  - Share of French market increased at ca. 20%
  - Significant add-ons in specialty segments
  - Fleet younger than market average age
  - Increase of exposure to well oriented Spanish market
- Transaction key features
  - ♠ Acquisition of 100% of Hertz Equipment Rental (HERC) France and HERC Spain
  - Funded by available cash
  - Closing likely in October or November





### Q2 2015 FINANCIAL RESULTS

### EBITDA UP €9M IN Q2 AND €16M IN H1







(€m)	Q2 2014	Q2 2015	Var.	H1 2014	H1 2015	Var.
Revenue	202	210	4.2%	391	400	2.2%
EBITDA	64	73	12.7%	111	127	14.4%
Margin	32%	35%		28%	32%	
EBIT	25	26	4.8%	36	35	-2.4%
Margin	12%	13%		9%	9%	
Net financial expense	-10	-15	51.6%	-20	-30	52.9%
Net income	9	6	-33.2%	8	0	-97.9%

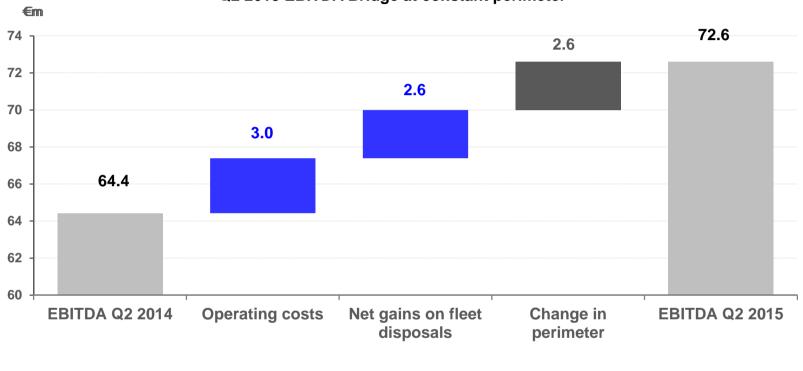
# COST SAVINGS AND NET GAINS DRIVE EBITDA UP











Like-for-like

Change in perimeter

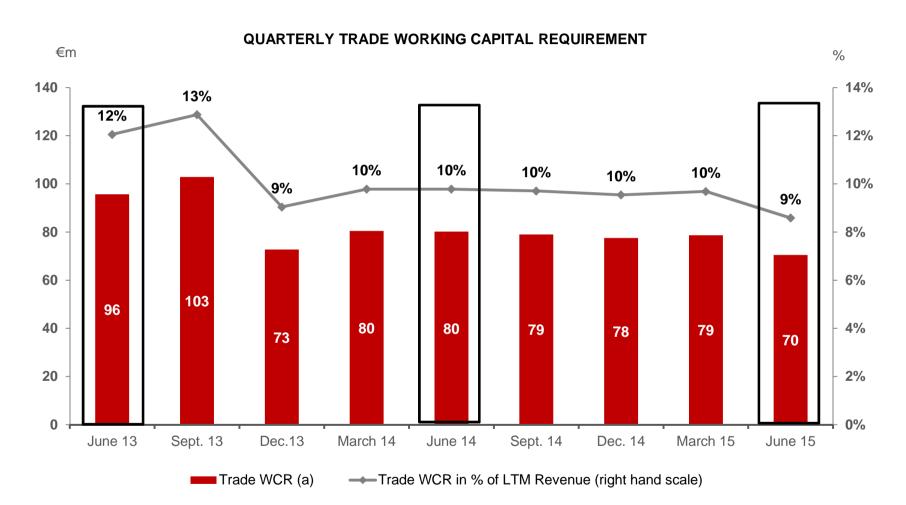


# WORKING CAPITAL REQUIREMENT SLIGHTLY DECREASING









(a) Trade WCR = WCR relating to business and income tax (excluding WCR related to fixed assets)



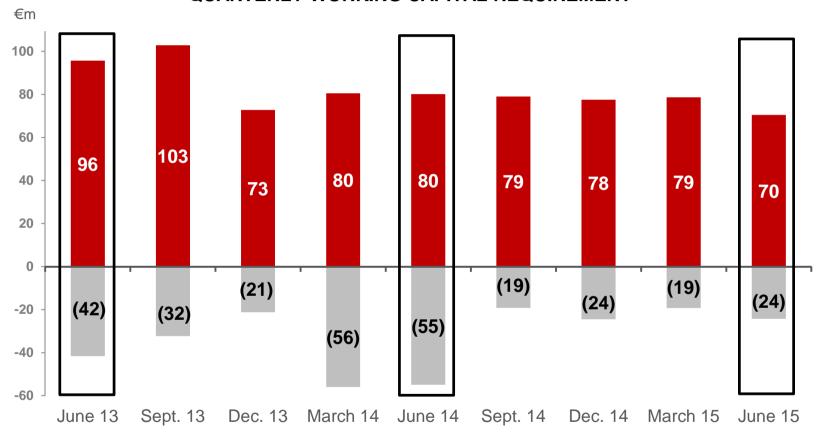
# LOWER DEBT TO FIXED ASSETS SUPPLIERS







#### **QUARTERLY WORKING CAPITAL REQUIREMENT**



■ WCR relating to fixed assets

■ WCR relating to business and income tax



### POSITIVE FREE CASH FLOW







(€m)	Q2 2014	Q2 2015	YTD 06/ 2014	YTD 06/ 2015
EBITDA before capital gains on fleet disposal	57	63	99	106
Proceeds from disposals of fixed assets	9	12	17	27
Gross capital expenditure	(86)	(41)	(157)	(66)
Financial income and expense	(10)	(16)	(20)	(32)
Income tax	(5)	(7)	(6)	(9)
Change in trade WCR	2	8	(6)	8
Change in WCR relating to fixed assets	(1)	5	34	(1)
Free cash flow	(34)	24	(39)	33
Acquisition and other items	(5)	(16)	(27)	(19)
Change in net debt	(39)	8	(66)	14

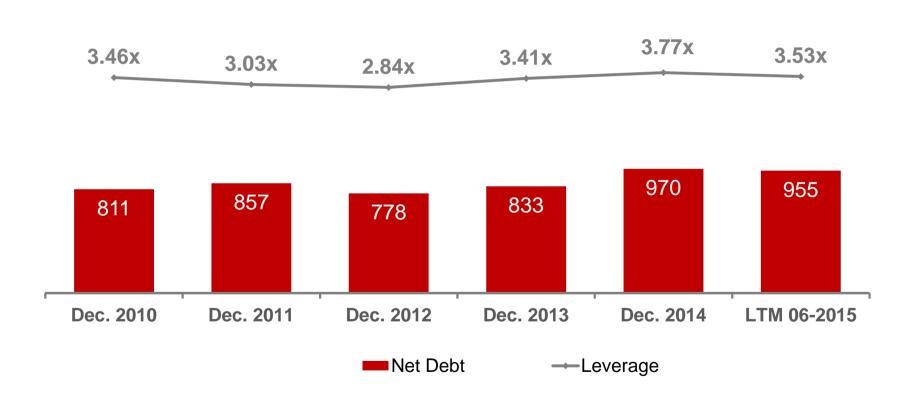
## NET DEBT AT €955M, LEVERAGE RATIO AT 3.5X







#### Leverage (Net Debt / Adj. EBITDA )







## 2015 ROADMAP

#### 2015 ROADMAP



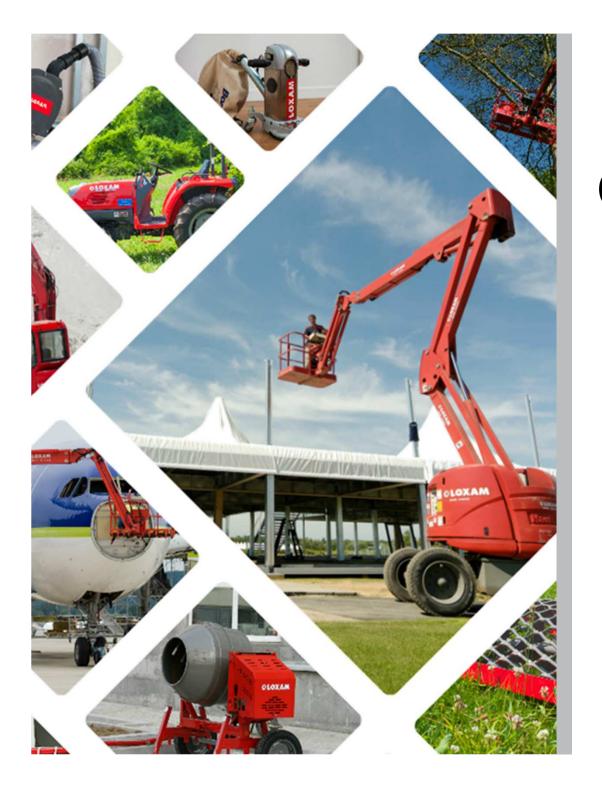




- Market prospects unchanged
- Defleeting
- **EBITDA** improvement

Positive free cash flow before acquisitions





## Q&A



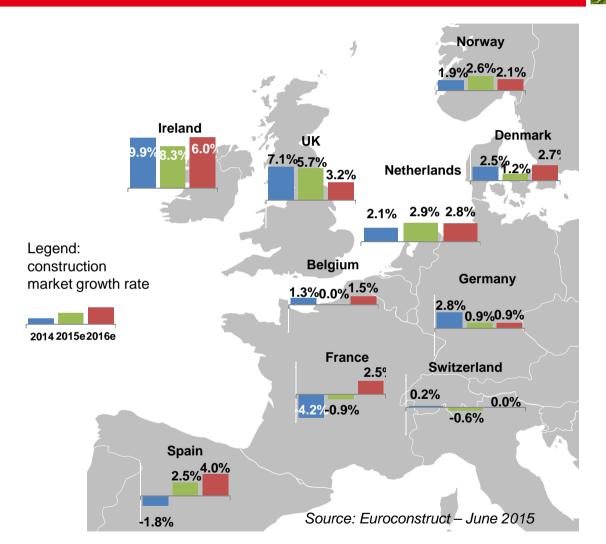
### **APPENDIX**

### CONSTRUCTION MARKET 2014-2016 GROWTH FORECASTS









#### **Revision of 2015 forecast**

	Jun 15 vs. Nov 14 (ppt)
France	-0,5
Spain	+0,7
UK	+0,6
Ireland	-0,7
Belgium	0
Netherlands	-0,5
Germany	-0,9
Switzerland	+0,1
Denmark	-1,7
Norway	-1,3



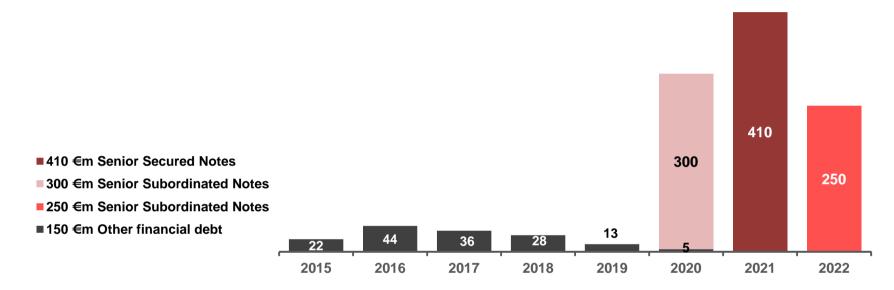
### STRONG LIQUIDITY POSITION







#### Debt maturity profile (in €m, as of 30 Jun 2015)



- 166 €m Cash and Cash Equivalents
- **■** 50 €m RCF (undrawn)

